



The Joint Safety Team: A researcher-led initiative for improving academic safety culture

Clifford Gee, Ph.D.

Building a Safety Culture Across the Chemistry Enterprise August 21, 2017

Safety US Starts With

Cell phones in lab



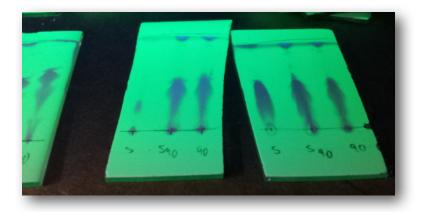




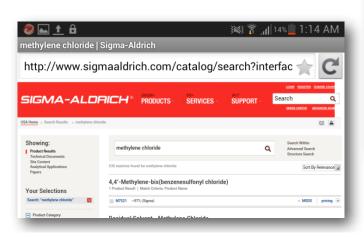
Phones can be useful tools

Positive phone uses:

- Lab timer
- Take pictures
- Calculator
- Apps
- Look up information on the internet







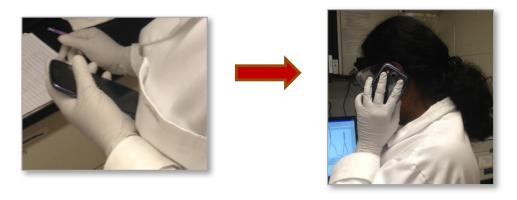






Phones can be problematic

Risk 1: Cross-contamination/Transfer of hazardous chemicals



Risk 2: Distractions/Lack of awareness









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University of Minnesota

Department of Chemistry (CHEM)

Department of Chemical Engineering & Materials Science (CEMS)

- 200 graduate students
- 261 graduate students

- 400 undergraduates
- 240 undergraduates

75 Post docs

60 Post docs

44 faculty members

52 faculty members



UMN Safety 2011 and Prior

Regulations

EHS

Lab Safety Plans

Chemistry Safety
Committee

Research Safety
Officers

Standard Operating Procedures



Research Labs



Culture gap on addressing safety in research labs

Observations in Research Labs

Poor PPE compliance

Minimal training effort

Multiple spills and evacuations

Large amounts of clutter in laboratories



How do you change culture?





Starting an Initiative

Partnership:







Offered suggestions and demonstrated industrial safety values







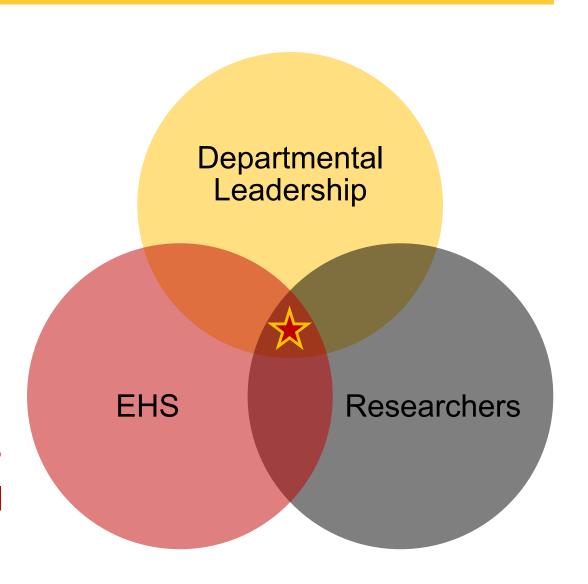
Setting the Ground Work



Lasting Changes

Joint Safety Team (JST)

Student-led initiative between CHEM and CEMS supported by departmental leaders and EHS





Defining Goals

Provide consistency and promote lasting changes

CARE

Compliance Define and enforce standard roles and

expectations through biannual lab walkthroughs

Awareness Enhance safety through signage, safety moments,

posters, and email communication

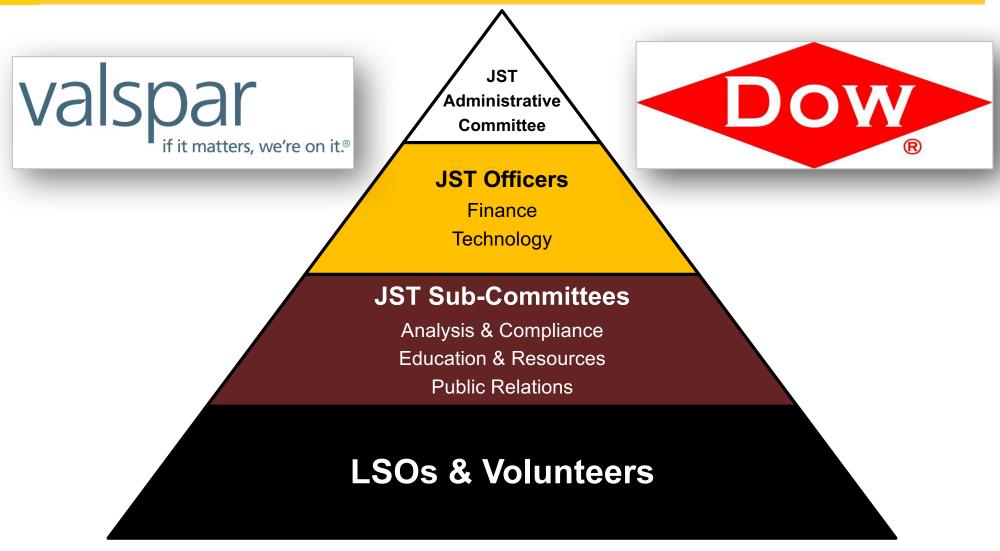
Resources Provide easy access to information and establish

a system for maintaining records

Education Provide frequent and relevant training



JST Organization



JST is composed of Lab Safety Officers (LSOs) from each research group (~ 80 people) as well as volunteer undergraduates, graduates, and postdocs.



C.A.R.E.

C ompliance: Walkthroughs and Incentives

A wareness: Posters and Media

R esources

E ducation

Workshops and Training



Student-led Lab Walkthroughs

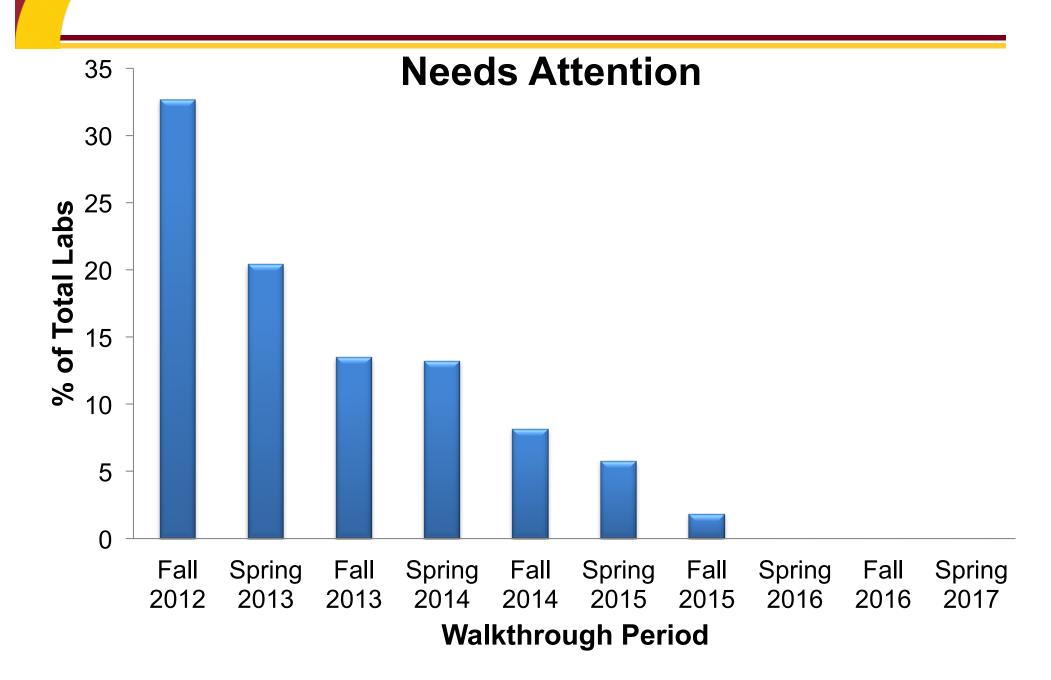
Allows Lab Safety Officers (LSOs) to examine labs for:

- General safety concerns
- Proper lab signage
- Different safety practices

Possible				
Safety Item	Score	Scores	Comments	
Proper lab signage (emergency		(1,2,3,4,5)		
contacts, PPE requirements)		(1,2,3,4,3)		
Researchers wearing correct PPE		(1,2,3,4,5)		
No food or drink in lab		(1 or 5)		
Eyewash Checked		(1,3,5)		
Aisles and hallways clear of		(1,2,3,4,5)		
chemicals and clutter		(1,2,3,4,3)		
Electronics near possible leakage		(1,2,3,4,5)		
sources raised off floor		(1,2,3,4,3)		
Hood sashes low		(1,2,3,4,5)		
Samples and chemicals in				
secondary containment where		(1,2,3,4,5)		
appropriate				
Samples and chemicals	(1,2,3,4,5)			
segregated by hazard		(1)2,0,1,0,		
Samples and chemicals labeled		(1 2 2 4 5)		

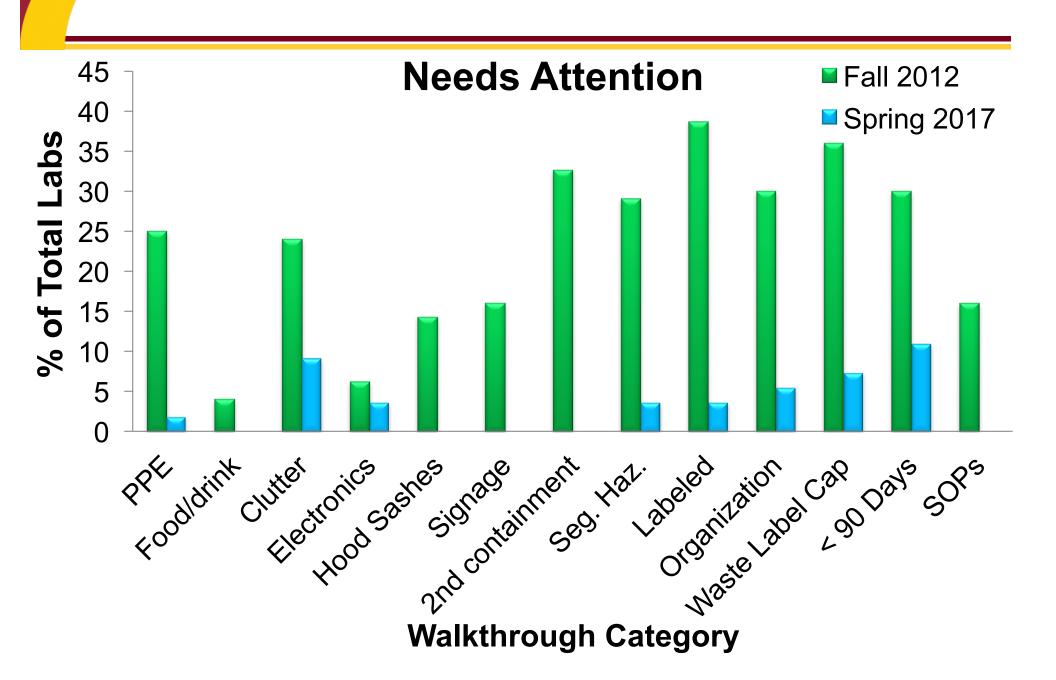


Secondary Containment





Fall 2012 → Spring 2017





Safety Awards





Safety Posters

Large safety posters are placed in high traffic areas of the building



Do you know

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the guidelines



Joint Safety Team

Departments of Chemistry and Chemical Engineering and Materials Science

Questions? Comments? Contact JST@umn.edu or visit us at jst.umn.edu

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Stall Wall Moments

Safety reminders and newsletters posted in all of the departmental restrooms



Stall Wall Moments

General Emergency Response Procedure

Communicate

Alert others, secure area, apply First Aid

Assess

Quantity, health risks, spread of hazard

Determine

If situation is simple or complex

Address for Simple

Neutralize, control, collect waste, decontaminate

Call for Complex

Dial 911 from any phone, say "Call AHERPS," stay on the line

EHS representative will give advice or send backup

Document

Write incident summary, file LER

CEI/CCS Task Force on Laboratory Waste Management. American Chemical Society,

http://www.acs.org/content/acs/en/about/governance/committees/chemicalsafety/publications/quide-for-chemical-spill-response.html







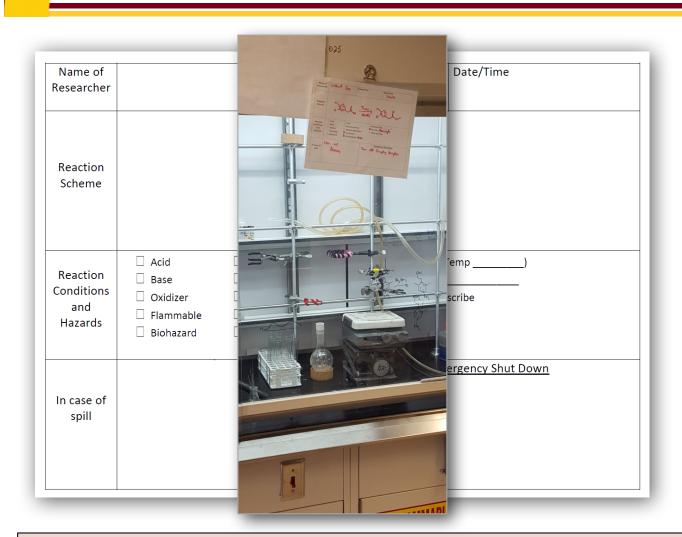




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Safe Operating Cards



Brief description of reaction, conditions, emergency procedures, and contact information

CHAS 33: Safe Operating Cards

Walter E. Washington Convention Center

Alexander Miller, <u>Ian Tonks</u> Room 209C, Wed 8/23, 8:35-9:00



Learning Experience Reports

LER forms can be filled out at JST website

Learning Experience Reports

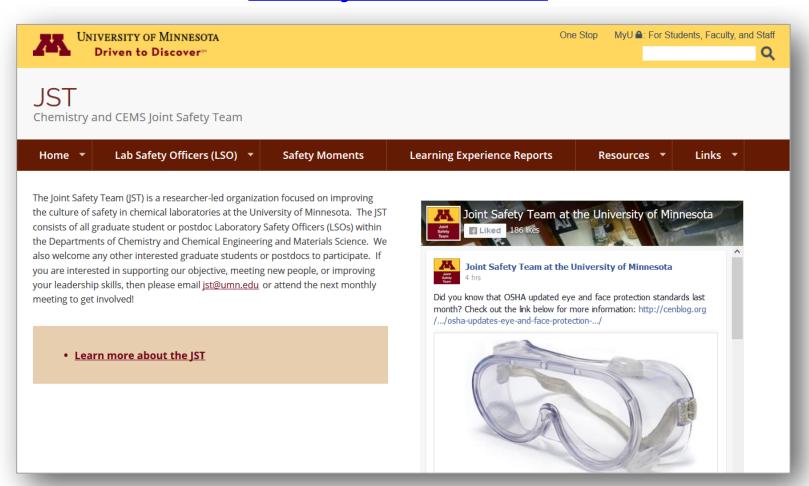
A Learning Experience Report (LER) is a document for recording any incident or situation that happened in a laboratory setting anonymous and only require a brief description of the incident and the measures that could be taken to solve the problem.	. These files will be completely Learning Experience Report
Learning Experience Report Form (requires a University of Minnesota e-mail address) Note: (*) Please email jst@umn.edu if you are interested in obtaining our archived LER reports	If you experienced or observed an incident, an accident, or an 'almost!' situation, please report it here. This form is anonymous and secure. The contents will be communicated to our academic laboratory communities and used to prevent safety issues in the future. * Required
Fire while cleaning glassware April 8, 2016	Five Word Title * Please provide a title of five words or less that describes the incident
Scale-up accident February 10, 2016	Please describe the incident without using identifying terms such as names, room numbers, etc. * If relevant, include information about time of day, whether the researcher was alone when the incident happened, whether an injury resulted, what response was taken, etc.
Overheating an oil bath November 9, 2015	.2
Liquid oxygen condensation in culture tube October 1, 2015	Check all boxes which apply to this situation. * These tags will help our Learning Experience Report database to be more searchable. Spill Explosion Fire Equipment Failure User Error Required DEHS Response Required Emergency Response (911)



JST Website

Provide a central location for safety resources

www.jst.umn.edu





Workshops and Training





Departmental Safety Event







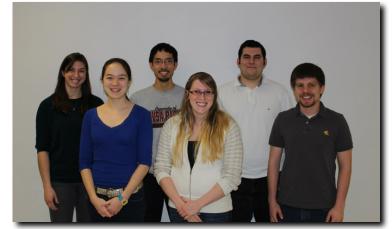




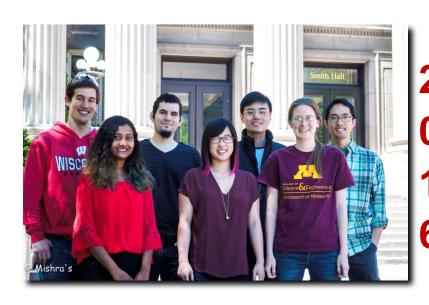


Is it sustainable?











Departmental Recognition

Intra-University Collaborations





External Collaborations



















Benefits of a Safety Initiative

University

- Community trust
- Departmental recognition

EHS

- Actual compliance
- Attitude of teamwork

Faculty

- Increased knowledge
- Decreased anxiety



Commentary

pubs.acs.org/jchemeduc

Student Involvement in Improving the Culture of Safety in Academic Laboratories

Kathryn A. McGarry,[†] Katie R. Hurley,[†] Kelly A. Volp,[†] Ian M. Hill,[‡] Brian A. Merritt,[‡] Katie L. Peterson,[†] P. Alex Rudd,[†] Nicholas C. Erickson,[‡] Lori A. Seiler,[§] Pankaj Gupta,[§] Frank S. Bates,[‡] and William B. Tolman*,[†]

Researchers

- Job opportunities
- Confidence in work environment



Testimonial

"In the spirit of this tradition [safety moments], I included a safety moment in my (20 minute) technical presentation while interviewing with BASF. The interviewers were surprised and clearly impressed that safety was an important consideration for us. In BASF, we regularly hear that "Safety is our license to operate," but academia is still transitioning to this mindset.

Making safety a core value and expressing this to potential employers is a win-win, and I credit it with part of my success in landing a great job."



Alex Rudd (Ph.D. 2014)
Founding JST member



Keys to Success – Distinct Responsibilities

Safety Committee

Compliance

JST

Culture



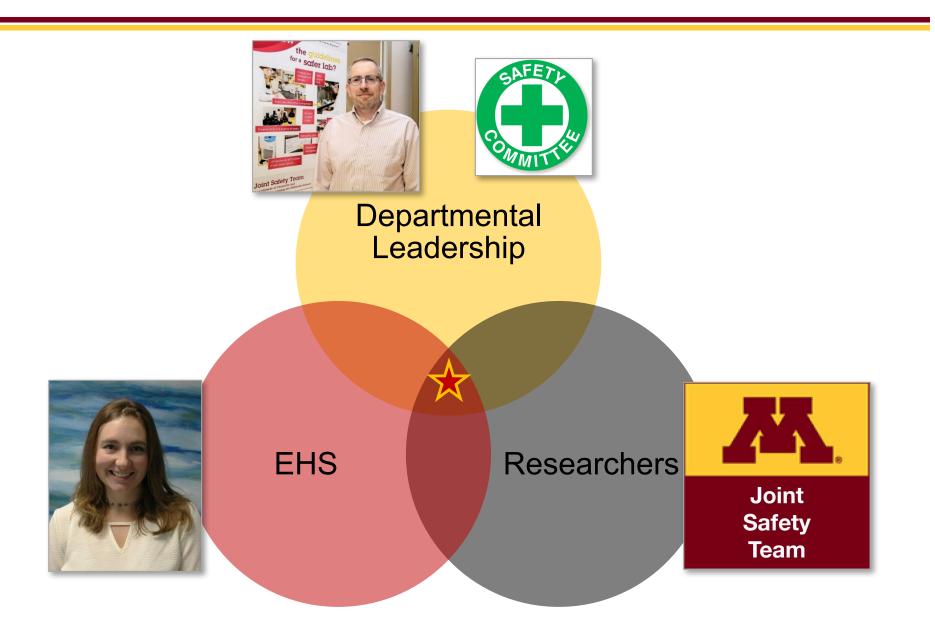
Official Inspections
Departmental Policy
SOP Review

Peer Inspection
Awareness
LSO Training

Goal: making safety an integral part of all research & teaching activities



Keys to Success – Integration and Trust





Keys to Success – Industrial Partnerships







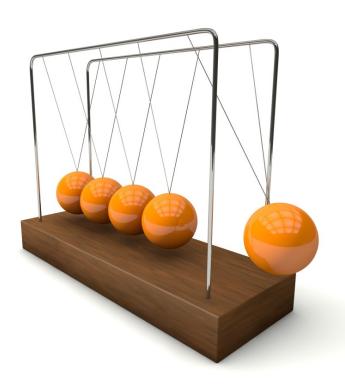
Keys to Success – Adaptability



Safety Starts with

Current efforts to maintain momentum

- Assigned and volunteer-based committee service
- Committee service stipend
- Safety seminar series





Acknowledgements

- Bill Tolman, Chair of the Department of Chemistry
- Dan Frisbie, Head of the Department of Chemical Engineering & Materials Science
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- Dow and Valspar, Industrial Sponsors
- Steering Committee (Founding members): Kate McGarry, Katie Hurley, Kelly Volp, Ian
 Hill, Brian Merrit, Katie Peterson, Alex Rudd, Nick Erickson
- · All members of the Joint Safety Team



University of Minnesota jst@umn.edu





THANK YOU



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JST Organization

JST Committees & JST Officers	What is Accomplished	
Administrative Committee	 Sub-committee chairs & officers update which tasks are being accomplished Organizes LSO meetings and departmental wide events Determines new goals or ideas for the JST 	
Analysis & Compliance Sub-Committee	 Conduct and analyze surveys Coordinates and analyzes lab audit walkthroughs Creates the incentive system and determines winners 	
Education & Resources Sub-Committee	 Trains LSOs Conducts safety workshops Provides cleanup weeks Provides resources for students 	
Public Relations Sub-Committee	 Creates safety posters and stall wall moments Provides monthly newsletter to LSOs Provides safety tips through social media (Facebook) Collects and provides safety moments 	
Finance Officer	In charge of the JST budget	
Technology Officer	In charge of the JST website	



JST Meetings

JST Meetings	Whose Involved	How Often they Meet
Administrative Committee Meeting	 JST President JST Sub-Committee Chairs JST Officers DEHS Departmental Chairs 	1 hour meeting – once a month
Analysis & Compliance Meeting	 JST Sub-Committee Chair 5 – 6 assigned LSOs Volunteers 	1 hour meeting – once a month
Education & Resources Meeting	 JST Sub-Committee Chair 5 – 6 assigned LSOs Volunteers 	1 hour meeting – once a month
Public Relations Meeting	 JST Sub-Committee Chair 5 – 6 assigned LSOs Volunteers 	1 hour meeting – once a month
All LSO Meetings	JST PresidentJST Sub-Committee ChairsJST OfficersAll LSOsVolunteers	1 hour meeting – twice a year (June and December)



Continuing the Culture

Addressing Challenges

- Realistic timelines
- Student turnover
- Participation and leadership

Future actions

- Funding for CPR/First Aid certification
- Improving the incentive system
- Hosting more safety workshops



JST Sub-Committees

Safety Starts With

Analysis & Compliance: Surveys

Annual surveys are taken to access how:

- Graduate students and postdocs view safety in own lab
- Most common/recent safety concerns
- Improve the JST
- Data collection to compare results to previous years

JST Safety Survey - Fall 2014
Form Description
1. Are you regularly exposed to laboratory settings? If you click 'no,' feel free to skip questions that are not applicable to you. This question will help us to categorize survey responses.
Yes, I work in a laboratory at least some of the time
No, I do not work in a laboratory.
2. If you see a labmate participating in unsafe lab practices, which of the following reasons most likely prevents you from discussing better lab practices with that labmate?
seniority
personality differences
don't want to disrupt labmate
☐ lab practice isn't too dangerous
not my responsibility to regulate/patrol others
I'll definitely say something
Other:
3. State the degree to which you agree with the following statement: "The safety posters give me useful, practical information that I can use day-to-day."
1 2 3 4 5
Strongly Disagree Strongly Agree
4. My advisor actively supports safety concerns by doing one or more of the following. If you are the advisor, state the actions you take to show your support.

Safety Starts with

Analysis & Compliance: Lab Signage

Each research group
post a **standardize** sign
to provide contact
information, PPE
requirements, and
hazards before entering
the lab



Laboratory Information	Building & Room	
	Principal Investigator, phone/email	
	Lab Safety Officer, phone/email	
	Description	
Minimum PPE Required		
Hazards	In an emergency, call 911. In non-emergency situations, contact the LSO or PI.	

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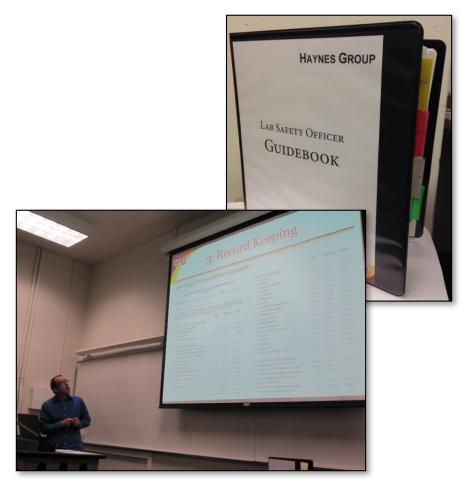
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Education & Resources: LSO Guidebook and Training

Each lab in CHEM and CEMS department has an LSO

- Address large turnover LSO:
 - Provide annual LSO trainings
 - Provide LSO guidebook (available on JST website)





Education & Resources: LSO Guidebook

LSO Guidebook

- Defining LSO roles and responsibilities
- Guidelines on writing and maintaining SOPs
- Record keeping
 - EHS training records
 - Lab specific training records
- Addition resources and templates

Roles and Responsibilities of a Lab Safety Officer

Each active laboratory at the University of Minnesota must have a lab safety officer (LSO). The LSO serves as a resource for ensuring safe practices in the lab as well as serve as a role model for safety. Larger groups may have more than one LSO if needed in order to fulfill all duties.

Responsibilities of an LSO are divided into a few groups...

JST Responsibilities:

Eyewash Inspection

Weekly Checkli

Recommended 3 min weekly flush and 15 min monthly flush (to ensure continuous water flow and inhibit growth of bacteria)

Check that:

Grou

- area around the eyewash station is clear of obstruction, debris or tripping hazards
- eyewash station operates correctly:
 - activating arm operates smoothly and remains open when released
 - water flows continuously, with each nozzle expelling water in roughly equal amounts and equal height
 - water is clear and colorless

Date	Initials	Date	Initials	Date	Initials
				-	

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Education & Resources: Safety Workshops

Have safety workshops at monthly JST meetings

10 – 20 minute activities that covering current concerns students have on safety

Workshops include:

- Various spill scenario
- Work alone in labs
- Risk assessment

Various Spill Scenario Workshop

Indicate a type of spill with a color:

- Black = Unknown
- Silver = Mercury
- Red = Flammable
- Blue = Volatile Toxic
- Purple = Stench Chemicals
- Orange = Reactive
- Green = Low Hazard Salts & Buffers
- Pink = Corrosive
- Yellow = Oxidizer
- Brown = Oil



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Education & Resources: Designated Cleanup Week

- Hazardous and Unknown
 Waste Seminar attended by ≥
 90 students and faculty
- 321 samples processed by students who were trained and assisted by EHS staff
- Saved the departments
 ~\$4,500 and weeks of work by
 EHS staff

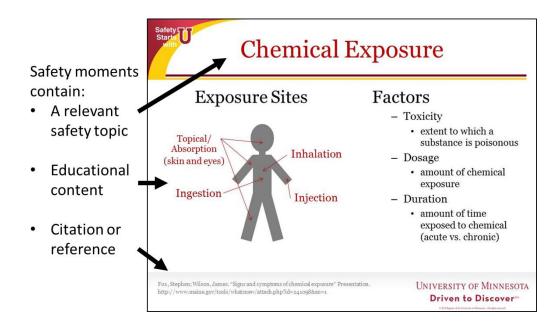




Public Relations: Safety Moments

Every group meeting and seminar:

- Expected to give a safety moment
- 1 2 min. presentation on a safety reminder
- JST website provides additional safety moments

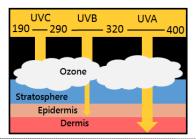




Public Relations: Stall Wall Moments

Post monthly safety tips in the interior of all bathroom stall doors





Lab UV



Shortwave UV radiation is naturally filtered by atmosphere but can be found in many places in the laboratory. Keep your skin and eyes safe: wear eye and face PPE when using UV lights.



Learning Experiences Spring-Summer 2014

Learning Experience Reports (LERs) are brief online forms (jst.umn.edu/incident) filled out after a near-miss or an incident occurs.

LER breakdown from Spring-Summer 2014: Number of incidents: Number of injuries:

Each incident had multiple contributing factors. Below are the most commonly reported factors compared to number of injuries that occurred.



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Safety Workshops

Various Spill Scenario Workshop

Groups had to chose between a fume hood,

research lab, or building floor

Indicate a type of spill with a color:

- Black = Unknown \bigcirc
- Silver = Mercury 0
- Red = Flammable
- Blue = Volatile Toxic \bigcirc
- Purple = Stench Chemicals 0
- Orange = Reactive \circ
- Green = Low Hazard Salts & Buffers 0
- Pink = Corrosive 0
- Yellow = Oxidizer
- Brown = Oil0

Give their spill to another group to figure out how they would respond to the spill

